## You Got This: Learning To Lead In Crisis

Week Three: Conflict & Resiliency

Danny Ceballos, Unleashed Consulting Christina Rowe, The Collaborative Lisa Stokes Nicholas, Kavi Consulting Services



#### Check In

- Scale of 1-5
- Poll / chat box



## Recap

- 1. The 1st job of a leader is to define reality (again and again)
- 2. Create safety, predictability & control (based on that reality)
- 3. Compassion is the cornerstone to resiliency
- 4. Anger = unmet needs

Today: Conflict tools & other resiliency "musts"



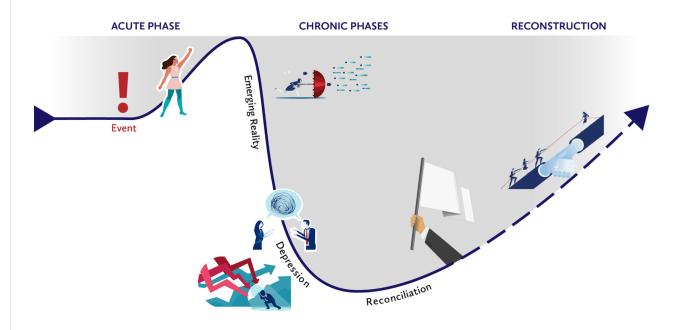
## **Group Guidelines**

- 1. Confidentiality
- 2. A.P.I.
- 3. Adapt, not adopt
- 4. The wisdom is in the room
- 5. Step in / Step up



# The Crisis Curve

Where Are You?







#### Conflict



#### **Key Leverage Points**

- Move conversation away from right/wrong
- 2. Seen, heard, and valued
- 3. Then solutions

#### How?











Clarify: Facts or Perception?

Identify Needs Bridging: Seen Heard Valued

Request

Confirm Solutions Together

### Reflection: Which Tool Could You Apply?











Clarify: Facts or Perception?

Identify Needs Bridging: Seen Heard Valued

Request

Confirm Solutions Together

### Clarify



## Shift From Perceptions to Observable Facts

- Outline the situation, behavior, and impact
- Observable data only, like a scientist in a lab
- Leave out evaluations, assumptions, inferences, emotions, "always, never...."
- Own your observations
  - "What I heard you say..."
  - "This is what it looked like to me..."

## Insider Tip: Unmet Needs Often Triggers Bigger Reactions



#### **Most Common**

- 1. Safety
- 2. Control
- 3. Success (mastery)
- 4. Respect
- 5. Recognition
- 6. Valued
- 7. Balance
- 8. Belonging / community

### Bridging: Seen, Heard, Valued

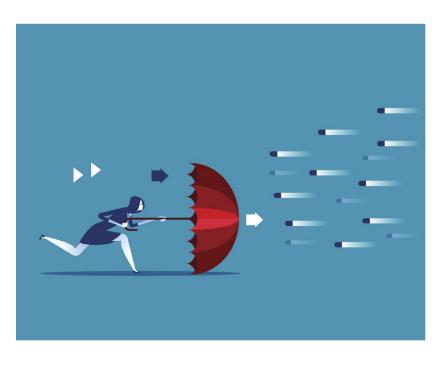


- 1. Verify Your Understanding
  - "I am hearing you say ..... Is that right?"
  - "What is the thing you need me to understand about this situation?"
- 2. Bonus Relationship Building Opportunity:

**Empathy Guess** 

"I am wondering if you are feeling frustrated because you would like recognition?"

#### Sneak Peek: Building Resiliency During Crisis



Resiliency = Healthy ability to cope with adversity

#### Foundation:

- 1. Understand & accept reality
- 2. Create safety, predictability, control
- 3. Address unmet needs
- 4. Address conflicts
- 5. Compassion vs empathy

## Community Problem Solving (Masterminding)

#### 1. Issue presentation (2 min)

- Give background
- · Tell what you've done so far
- · What do you need?

#### 2. Issue clarification (2 min)

Few clarifying questions

#### 3. Mastermind (6 min)

- Invent first, evaluate second
- Value divergent thinking
- · Piggy-back on ideas
- Break paradigms- think outside the box

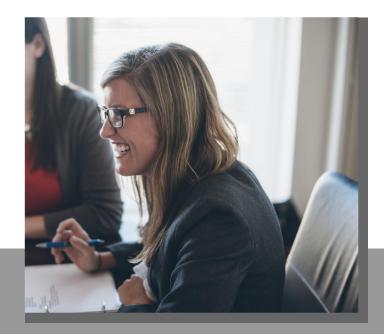
#### 4. Feedback (1 min)

- · What did you hear and what are you going to do?
- Quick reminders from the group (in text)



## **Closing & Next Week**

- Download the chat Three Dots
- Check you email for a care card and PDF of slides
- Next Week: Resiliency & Rebuilding







COLLABORATIVE



#### **Danny Ceballos | Unleashed Consulting**

w: danny@unleashedconsult.com

p: (925) 808-9868



@DannyCeballos

#### **Christina Rowe | The Collaborative**

w: Christina@TheCollaborativeTeam.com

p: (720)446-6484



@ChristinaMRowe

## Lisa Stokes Nicholas | Kavi Consulting Services

w: lisa@kaviconsultingservices.com

(202) 607.7115

@LisaStokesKaviConsulting